

8 December 2010		APPENDIX 1
Cabinet		
GENERAL FUND DRAFT 2011/12 BUDGET AND MEDIUM TERM FINANCIAL STRATEGY		
Report of: Sean Clark - Head of Corporate Finance		
Wards and communities affected: All	Key Decision: Yes	
Accountable Head of Service: Sean Clark		
Accountable Director: Martin Hone - Director of Finance & Corporate Governance		
This report is: Public		
Purpose of Report: To propose the draft general fund revenue and capital budgets for consultation.		

1 SUMMARY

- 1.1 This report sets out the assumptions for the general fund 2011/12 revenue budget and seeks to determine the level of council tax for the forthcoming year.
- 1.2 The report also sets out the resource assumptions for the general fund 2011/12 capital budget and lists the capital bids that have been submitted.
- 1.3 The revenue and capital assumptions, along with the recommendations to this report, set the draft budget that will then be submitted to the Overview and Scrutiny Committees for comment.

2 RECOMMENDATIONS:

- 2.1 **That Cabinet confirm a zero percent increase for 2011/12 on the basis of receiving a council tax grant from central government;**
- 2.2 **That Cabinet confirm the inclusion of prudential borrowing budgets for ICT and general schemes;**
- 2.3 **That Cabinet note the key assumptions in the budget;**
- 2.4 **That Cabinet agree to the principal of reporting back to Full Council should the 2011/12 budget not be contained within an overspend of £0.5m;**
- 2.5 **That Cabinet note the estimated capital resources for the general fund; and**

2.6 That Cabinet note the capital schemes that have been submitted.

REVENUE

3 THE 2010/11 BUDGET POSITION

- 3.1 Before considering the 2011/12 position it is worth considering the background of the 2010/11 budget.
- 3.2 Forecasting a significant overspend in 2010/11 it was evident that a number of the base budgets had been set incorrectly and had been wrong for some time. The overspends on these budgets had often been masked by other budget savings and increased investment interest.
- 3.3 In setting the budget for 2010/11 £9.2m of growth was included to correct these budgets and, in turn, savings of £9m had to be identified and delivered throughout this financial year.
- 3.4 Despite this, it was obvious before the financial year even started that there was again going to be significant pressures in 2010/11 with a significant reduction in income from the Primary Care Trust and a reduction in grant for concessionary fares.
- 3.5 The government's budget announcements in June 2010 made this position even worse with grant reductions in the region of £1.3m in revenue and significant reductions in capital. Together, these pressures required savings of a further £4m from the base budget to be identified and delivered and these were approved by Cabinet and endorsed by Council in July 2010.
- 3.6 The £4m overspend in 2009/10 had an obvious adverse affect on reserves leaving a balance of just £2.1m at the end of the financial year. This is against the recommended level of reserves set at the February 2010 budget meetings of £7m.
- 3.7 With such a low level, it is even more paramount that the 2010/11 budget, including the £13m of savings, comes in on budget. At their meeting in November 2010, Cabinet received a report that showed that the budget was indeed being contained and, in fact, there was a small surplus being forecast.
- 3.8 In addition, the debt restructuring exercise that took place in August 2010 is set to transfer £1.5m into reserves that, along with the £0.5m that had been set aside for a payrise, is set to increase reserves to a little over £4m.

4 THE 2011/12 DRAFT BUDGET ASSUMPTIONS

- 4.1 The Medium Term Financial Forecast (MTFF) predicted a budget gap of £15m in 2011/12 and £35m over the three year period of the forecast. This was due to a net decrease in resources from government grants and council tax, the requirement to set aside £1m per annum to increase the level of reserves and other unavoidable growth.

- 4.2 Following calls from government the MTFF assumed no increase to the level of council tax. In the Comprehensive Spending Review (CSR) announced in October 2010, the government announced that for those authorities that did not increase council tax levels, there would be a grant equivalent to a 2.5% increase for the four years covered by the spending review. For Thurrock, this equates to £1.4m.
- 4.3 This is welcomed but the Council still has the option of increasing council tax. Although this would not raise any additional revenue over those four years – the increase in council tax would be offset by not receiving the grant – it would mean that that income would be available in year five and beyond when the grant is abandoned. Cabinet are requested to indicate whether there should be an increase or not.
- 4.4 In recent years the capital programme has been largely restricted to schemes that have been financed through grants or contributions from government or developers due to the limited capital resources of the authority. This has led to a lack of investment in areas such as ICT and property.
- 4.5 To finance additional schemes requires:
- assets to be sold to realise capital receipts. The completion of the asset management strategy should lead to a schedule of surplus assets although it is not expected that significant sums will be achieved in 2011/12; or
 - prudential borrowing to be approved leading to annual repayments falling on the general fund. Recent examples include the purchase of the waste service vehicles.
- 4.6 It is clear that this cannot continue, especially if the council is to deliver a transformation programme to achieve savings for future years. As such, repayments have been included in the MTFF for £1.5m investment in ICT and a further £1.5m for general schemes.
- 4.7 Together, this contributes approximately £0.65m to the budget gap in 2012/13 as repayments only take place in the year after the expenditure takes place.
- 4.8 Cabinet are requested to indicate whether this provision should be included. In addition, repayments for prudential borrowing are also included in the MTFF for equal pay compensation and severance costs relating to the various restructures taking place in the delivery of savings.
- 4.9 In addition to the above, the following **key assumptions** form the basis of this draft budget:
- The government announced that there should not be a payrise for the next two financial years with the exception of £250 increases to those earning less than £19,000 per annum. Local authority pay settlements do not fall under government direction and the Council could award a pay

increase should it want to do so. However, in these times of austerity the assumption is that the Council will follow this line;

- With regard to the pension fund deficit the actuarial valuation has calculated that under the twenty year repayment rule the Council would have to increase its contribution to the fund by £380,000. The MTFF had originally included £300,000 but this has been removed as the rules are being relaxed allowing for the repayment period to be increased to 23 years. It is assumed that the Council will take advantage of this ensuring that there is no increase in contributions;
- £1m had been included in the MTFF as an annual contribution to reserves. This has been removed as the current assumption is to use the surpluses created by debt restructuring to increase reserves to a prudent level;
- Inflation has been limited to those budgets where there is a contractual commitment. This has the effect of reducing all other budgets in real terms, especially with the current level of inflation;
- All savings agreed by Cabinet at their meeting in November 2010 will be achieved; and
- Government grant will be reduced. There is no doubt about this happening, the doubt is by how much. The original MTFF assumed grant reductions of 6.25% per annum over the four year period, equivalent to a 25% reduction over the period. However, the CSR announcement has both increased the four year cumulative reduction whilst, more importantly, front loading the savings. The current MTFF provides a range between 10% and 16.7% for 2011/12. This is in line with average forecasts nationally but the intricacies of the government formulae allows for floors and ceilings that make accurate forecasting impossible at this time. The government allocations are expected on 2 December 2010 and a revised MTFF will be circulated in advance of the Cabinet meeting.

4.10 At their meeting in November 2010, Cabinet agreed to a number of savings proposals totalling some £10.1m. With the Star Chamber process also challenging growth requests, the revised MTFF, included at appendix 1, shows that there is still a range of budget gaps of £1m to £5.6m depending on the level of government grant reductions.

5 RESERVES AND DEBT RESTRUCTURING

5.1 As set out earlier in this report and in previous reports to Cabinet, the debt restructuring exercise has created significant savings to increase the level of reserves.

5.2 These savings will continue whilst interest rates are low but officers are aware that should interest rates start to rise there will come a point where the exercise will start to cost money. As such, officers are monitoring the situation

with the Council's advisers Arlingclose and will seek to switch to fixed rates at the appropriate time, possibly before the end of this financial year.

- 5.3 This need for prudence going forward will have to be balanced against the need for increasing the level of reserves to a prudent level.
- 5.4 At their meeting in February 2010, Full Council agreed that should officers and Cabinet not be able to maintain the budget within an overspend of £0.5m that a report be brought back to Full Council. This was to ensure that the Council could not go through another year with excessive calls on reserves such as the £4m overspend in 2009/10. This is once again recommended.

CAPITAL

6 RESOURCES AND SUBMITTED BIDS

- 6.1 As previously mentioned in this report the resources that have been available for capital investment have been grants or contributions from third parties, mainly central government for education and highways. Although welcome, the issue for the Council is that these are ring fenced and so there has been little provision for investment in areas outside of these services.
- 6.2 It is essential that the asset management strategy provides a schedule of surplus assets for disposal to raise capital receipts although, even with this, there will be a significant lead in time before any sales are completed due to the current financial climate and low values.
- 6.3 The Council's only other option is through prudential borrowing. This allows the Council to incur a notional debt to finance schemes with the repayment being a charge to the general fund budget.
- 6.4 This report proposes that an allocation is agreed for ICT and for a number of general schemes, still to be determined. The estimated resources are included at appendix 2 and the submitted bids at appendix 3.
- 6.5 Cabinet should note that there has been no prioritisation of schemes at this time. Before coming forward in February 2011 at the budget meetings each service area will have prioritised their own schemes and the Capital Programme Management Group then prioritised between services against the Council's priorities.
- 6.6 Included within these appendices are the assumed resources from central government. The assumption is a significant reduction over the four year period in line with the CSR announcement. Members should also be aware that grants that the Council has already received are at risk with the government operating clawbacks when not spent within certain timescales. Education grants are particularly at risk.

7 IMPACT ON CORPORATE POLICIES, PRIORITIES, PERFORMANCE AND COMMUNITY IMPACT

7.1 The budget should reflect the priorities set out within the corporate plan and so impact on all service provision.

8 IMPLICATIONS

8.1 Financial

Implications verified by: **Sean Clark**
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The financial implications are set out in the body of the report and appendices.

8.2 Legal

Implications verified by: **Jamie Hollis**
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Local authorities are under an explicit duty to ensure that their financial management is adequate and effective and that they have a sound system of internal control and management of financial risk. This budget and strategy report contributes to that requirement although specific legal advice may be required on the detailed implementation of any options agreed as a result.

8.3 Diversity and Equality

Implications verified by: **Samson DeAlyn**
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Any changes to the budgets and service provision should consider the impact on diversity and equality. Equality Impact Assessments were carried out for all of the savings that have been incorporated into the draft budget proposals.

8.4 Other implications (where significant) – i.e. Section 17, Risk Assessment, Health Impact Assessment, Sustainability, IT, Environmental

There are no specific implications from this report.

9 CONCLUSION

Based on the MTFF attached to this report there is still a budget gap to be bridged. Officers are currently revisiting the Start Chamber papers and other areas of their services and further savings' proposals will come forward during the consultation period.

BACKGROUND PAPERS USED IN PREPARING THIS REPORT:

There are various working papers within directorates and accountancy.

APPENDICES TO THIS REPORT:

Appendix 1 – Medium Term Financial Forecast

Appendix 2 – Capital Resource Assumptions

Appendix 3 – Capital Bids

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2011/12 MEDIUM TERM FINANCIAL FORECASTS – FEBRUARY TO DECEMBER

	As at Feb '10	As at July '10	As at Nov '10			As at 2 Dec '10
			Best	Median	Worst	TO FOLLOW
	£m	£m	£m	£m	£m	£m
C Tax Grant	-	-	(1.425)	(1.425)	(1.425)	
C Tax Increase	(1.700)	-	-	-	-	
C Tax Base	(0.100)	(0.135)	(0.135)	(0.135)	(0.135)	
Collection Fund	-	(0.250)	(0.250)	(0.250)	(0.250)	
Govt Grant	2.900	4.375	7.000	9.345	11.690	
Reduced Resources	1.100	3.990	5.190	7.535	9.880	
Pay Related	2.300	1.353	0.553	0.553	0.553	
Inflation	1.600	2.545	0.693	0.693	0.693	
Prudential Borrowing	0.500	1.075	0.965	0.965	0.965	
Contribution to Reserves	1.000	1.000	-	-	-	
Service Growth	0.750	4.715	3.823	3.823	3.823	
In Year Gap	7.250	14.678	11.224	13.569	15.914	
Agreed Savings by Cabinet	-	-	(10.189)	(10.189)	(10.189)	
Balance	7.250	14.678	1.035	3.380	5.725	

Notes

1. As at February, the assumption was that there would be an increase in council tax. The current assumption is that this will not be the case and will be replaced by the council tax grant announced in the Comprehensive Spending Review.
2. The Council Tax Base is the number of Band D properties – there is an expected increase in properties that leads to an increase in council tax.
3. The Collection fund is the account that balances council tax due against precepts and bad debts. There is an annual estimate of whether there is a surplus or deficit and, following a significant deficit for the 2010/11 budgets, we are expecting to move back into balance.
4. Pay related – initially a pay increase was included. This was then reduced after government announcements. This was further reduced in November due to there not being an increase in 2010/11 that then feeds through to future years and the change in the pension deficit rules that will not require an increase in contributions.
5. Prudential borrowing – this includes an assumption that there will be payments regarding equal pay and that we can capitalise redundancy costs. In addition, an assumption has been made to include resources for both ICT and general schemes.
6. It is assumed that there will no longer be a contribution to reserves due to the debt restructuring surpluses.
7. Service Growth – in February there had been no substantive discussions with services about future pressures. July reflects those discussions whilst the reduction in November reflects challenge in the Star Chamber process.

ESTIMATED CAPITAL RESOURCES

Funding Source	Area	2011/12 Best £000's	2011/12 Mid Point £000's	2011/12 Worst £000's		2012/13 Best £000's	2012/13 Mid Point £000's	2012/13 Worst £000's		2013/14 Best £000's	2013/14 Mid Point £000's	2013/14 Worst £000's
Supported Government Borrowing	Education	775	740	704		717	675	634		663	643	621
	Transport	2,339	2,232	2,124		2,164	2,037	1,912		2,002	1,940	1,874
	Social Care	27	26	24		25	23	22		23	22	21
Government Grants	Education	3,190	3,044	2,897		2,951	2,777	2,607		2,730	2,645	2,555
	Transport	136	130	123		126	118	111		116	113	109
	Social Care	156	149	142		145	136	128		134	130	125
	Housing GF	372	355	338		344	324	304		318	308	298
Other Grants		900	450	0		350	175	0		100	50	0
Prudential Borrowing	General	1,500	1,500	1,500		1,500	1,500	1,500		1,500	1,500	1,500
	ICT	1,500	1,500	1,500		1,500	1,500	1,500		1,500	1,500	1,500
	Equal Pay Redundancies											
Capital Receipts		900	550	200		200	200	200		200	200	200
Total Resources		11,796	10,674	9,553		10,021	9,465	8,918		9,286	9,051	8,803
Bids Received		(24,110)	(24,110)	(24,110)		(31,958)	(31,958)	(31,958)		(29,476)	(29,476)	(29,476)
Estimated Transport Bids		(2,475)	(2,475)	(2,475)		(2,290)	(2,290)	(2,290)		(2,118)	(2,118)	(2,118)
Total Bids		(26,585)	(26,585)	(26,585)		(34,248)	(34,248)	(34,248)		(31,594)	(31,594)	(31,594)
(Deficit)/Surplus		(14,789)	(15,911)	(17,032)		(24,227)	(24,783)	(25,330)		(22,308)	(22,543)	(22,791)

PRUDENTIAL BORROWING: PUBLIC BUILDINGS 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Thameside Complex - Tower block - staff lift DDA - replace controller due to obsolesce (Essential)	24	0	0	0	Nigel Byatt
2	Civic Offices 1 - Versatemp Units - These units are now obsolete and spares are in short supply (Energy Efficiency)	15	9	9	9	Nigel Byatt
3	Civic Offices 1 - Electrical Hard Wire Testing (Health and Safety)	8	8	0	0	Nigel Byatt
4	Civic Offices 2 - Electrical Hard Wire Testing (Health and Safety)	6	6	6	6	Nigel Byatt
5	Civic Offices 1 and 2 - The CCTV is old and has ad hoc additions to the system, this has reduced the quality of the reproduction and picture quality. The system needs to be upgraded.	3	0	0	0	Nigel Byatt
6	Civic Offices 2 - Renew Chiller: this equipment uses R 22 refrigerant which needs to be exchanged in line with legislation. However as the unit is old it cannot be successfully refurbished and requires complete renewal.	303	0	0	0	Nigel Byatt
7	Civic Offices - Lift refurbishment, to renew door tracking's on each of the 4 lifts (Health and Safety)	99	0	0	0	Nigel Byatt
8	Civic Offices 2 - Goods Lift Refurbishment (Health and Safety)	88	0	0	0	Nigel Byatt
9	Thameside Complex - 4th Floor General & Theatre AHU's - Worn, out of balance and obsolete (Essential)	77	0	0	0	Nigel Byatt
10	Civic Offices 2 - Upgrade emergency lighting in the building and car park areas (Health and Safety)	66	0	0	0	Nigel Byatt
11	Civic Offices 1 - Upgrade lighting to High Frequency (Health and Safety)	11	11	11	0	Nigel Byatt
12	Thameside Complex - Roof extractor fans - all areas (Essential)	8	8	0	0	Nigel Byatt
13	Civic Offices - Upgrade lighting to high frequency and to comply with regulations (Health and Safety)	7	7	5	0	Nigel Byatt

PRUDENTIAL BORROWING: PUBLIC BUILDINGS 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
14	Thameside Complex - Auditorium ventilation ducting - ducting needs to be renewed as its failing and contains asbestos (Health and Safety)	88	0	0	0	Simon Black
15	Thameside Complex - 3rd Floor plant room - Electrical Switch panel - Wiring deteriorated: Fire Risk! (Essential)	59	0	0	0	Nigel Byatt
16	Thameside Complex - 4th Floor plant room - Electrical Switch panel - Wiring deteriorated: Fire Risk! (Essential)	29	0	0	0	Nigel Byatt
17	Thameside Complex - Theatre House Air Conditioning units - worn and obsolete (Renew)	28	0	0	0	Simon Black
18	Thameside Complex - Theatre house lighting - beyond service life (Renew)	77	0	0	0	Simon Black
19	Thameside Complex - Relamping all areas - to comply with HSE and maintain lighting levels(Health and Safety)	0	11	0	0	Nigel Byatt
20	Thameside Complex - 7th Floor plant room HWS Gas Heater - replace inefficient (Health and Safety)	0	0	12	0	Nigel Byatt
21	Civic Offices 1 - Heating Boilers - These should be replaced with condensing boilers after 24 years service (Energy Efficiency)	94	0	0	0	Nigel Byatt
22	Thameside Complex - Lighting protection - improve to current B.S. Regs (Essential)	4	0	0	0	Nigel Byatt
23	Civic Offices 2 - Pump Replacement - Items are worn and obsolete (Energy Efficiency)	0	22	0	0	Nigel Byatt
24	Civic Offices 1 - Pump Replacement - Items are worn and obsolete (Energy Efficiency)	0	19	0	0	Nigel Byatt
25	Civic Offices 1 - Flexible Heating Hoses - These were renewed 15 years ago due to a number of failures and flooding of the offices (Renew Essential)	10	10	0	0	Nigel Byatt
26	Civic Offices 2 - Heating system flexi hoses - 15 year expected working life (Renew Essential)	0	33	0	0	Nigel Byatt
27	Belhus Leisure Centre - Inspect roof and beams (Health and Safety)	33	0	0	0	Simon Black

PRUDENTIAL BORROWING: PUBLIC BUILDINGS 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
28	Thameside Complex - Intruder alarm system - upgrade/renew sensors (Essential)	0	7	0	0	Nigel Byatt
29	Blackshots Complex - Kitchen refurbishment - old and inefficient (Essential, Health and Safety and Energy)	0	165	0	0	Simon Black
30	Blackshots Civic Hall - Heating replacement - old and inefficient (Essential and Energy)	0	0	17	0	Simon Black
31	Blackshots Civic Hall - Roof extract system refurbishment - failing (Essential and Energy)	0	88	0	0	Simon Black
32	Civic Offices - To install lighting sensors, to detect movement, affording control by switching off lights in unoccupied areas (Energy Efficiency)	55	55	0	0	Nigel Byatt
33	Corringham Leisure Centre - Reline T/Pool filter and renew filter media - deteriorating (Essential)	55	0	0	0	Simon Black
34	Belhus Leisure Centre - Reline T/Pool filter and renew filter media - deteriorating (Essential)	55	0	0	0	Simon Black
35	Civic Offices - Check and Test all ventilation fire dampers (Essential)	44	0	0	0	Nigel Byatt
36	Blackshots Leisure Centre - Reline T/Pool filter and renew filter media - deteriorating (Essential)	39	0	0	0	Simon Black
37	Corringham Leisure Centre - Main pool and teaching pool extract fan housings and run-around coil refurbishment - deteriorating & ineffective (Essential & Energy)	39	0	0	0	Simon Black
38	Belhus Leisure Centre - Main pool and teaching pool extract fan housings and run-around coil refurbishment - deteriorating & ineffective (Essential & Energy)	39	0	0	0	Simon Black
39	Thameside Complex - Museum electrical installation - beyond service life and non compliant to IEE regulations (Essential)	22	0	0	0	Simon Black
40	Thameside Complex - Refurbish auditorium changing rooms - poor condition : Legionella risk (Health and Safety)	11	0	0	0	Simon Black
41	Thameside Complex - remedial works to stairwells, floors 5, 6	0	24	0	0	Nigel Byatt

PRUDENTIAL BORROWING: PUBLIC BUILDINGS 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
	and 7 - replace defective ceilings, flooring (Health and Safety)					
42	Thameside Complex - internal works - staircase floor coverings and upgrade fire resistant wall finishes (Health and Safety)	0	11	0	0	Nigel Byatt
43	Blackshots Civic Hall - Rewire and renew lighting - old and inefficient (Energy)	0	33	0	0	Simon Black
44	Blackshots Leisure Centre - Electrical Switch gear - old and inefficient (Essential)	0	28	0	0	Simon Black
45	Corringham Leisure Centre - Electrical Switch gear - old and inefficient (Essential)	0	0	17	0	Simon Black
46	Blackshots Civic Hall - Tiered Seating - old and inefficient (Essential)	0	0	0	72	Simon Black
47	Blackshots Complex - Car Park extension - insufficient car parking at the centre (Essential)	0	0	0	72	Simon Black
48	Thameside Complex - Internal works - theatre staff rooms (Upgrade)	0	12	0	0	Simon Black
49	Belhus Leisure Centre - Electrical Switch gear - old and inefficient (Essential)	0	0	0	17	Simon Black
50	Blackshots Civic Hall - Main hall flooring - old and inefficient (Essential)	0	0	17	0	Simon Black
51	Thameside Complex - C.C.T,V, - Required to address security issues (Essential)	28	0	0	0	Nigel Byatt
52	Thameside Complex - Replace theatre lighting - beyond service life, replace with low energy (Renew)	6	4	0	0	Simon Black
53	Check and test all ventilation fire dampers (Health and Safety)	17	0	0	0	Nigel Byatt
54	Thameside Complex - 3rd floor plant room - extract fans - worn to excess and obsolete (Essential)	37	0	0	0	Nigel Byatt
55	Thameside Complex - Small power - replace old accessories and equipment (Essential)	5	0	0	0	Nigel Byatt
56	Thameside Complex - Registrars - provide UPS to projection equipment in the event of power failure (Essential)	2	0	0	0	Nigel Byatt
57	Belhus approach and car park lighting - Old and inefficient (Business Case)	0	0	39	0	Simon Black

PRUDENTIAL BORROWING: PUBLIC BUILDINGS 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
58	Thameside Complex - Bar Chiller Room - beyond economic life (Renew)	6	0	0	0	Simon Black
59	Thameside Complex - Rewire Theatre - to comply with B.S. 7671	0	0	47	0	Simon Black
60	Thameside Complex - External lighting refurbishment in line with CCTV enhancement - to comply with B.S. 7671	6	0	0	0	Nigel Byatt
61	Thameside Complex - Rewire office areas - to comply with B.S. 7671	0	0	74	0	Nigel Byatt
62	Thameside Complex - Rewire the projection room - to comply with B.S.7671	0	0	7	0	Simon Black
63	Belhus Complex - Internal power and lighting - replace with energy efficient luminaries (Energy)	0	0	14	0	Simon Black
64	Corringham Complex - Internal power and lighting - replace with energy efficient luminaries (Energy)	0	0	0	22	Simon Black
65	Blackshots and Civic Hall - Internal and External luminaries (Excluding main hall) (Energy)	0	0	0	12	Simon Black
66	Thameside Complex - Replace lighting and rewire with low energy (Energy Efficiency)	0	0	11	0	Nigel Byatt
67	Thameside Complex - Install photovoltaic panels (Energy Efficiency)	0	0	110	0	Nigel Byatt
68	Thameside Complex - Door access - Required to address security issues (Essential)	22	0	0	0	Nigel Byatt
69	Thameside Complex - Electrical Installation Testing and Rectification	17	17	17	17	Nigel Byatt
Total bids per year		1,642	588	413	227	

PRUDENTIAL BORROWING: ICT 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Mobile / Remote Home Working	750	750	0	0	Nigel Byatt
2	Wide Area Network Development *	700	0	0	0	Nigel Byatt
3	Electronic Document Management System	500	2,000	2,000	0	Nigel Byatt
4	Replacement Human Resources and Payroll self service system **	50	350	100	0	Lindsey Francklin
Total bids per year		2,000	3,100	2,100	0	

Notes

* Total Scheme £1.0m. Remainder funded by £0.3m government grant

** Total Scheme £1.0m, Match funded by Vertex grant - £0.5m

PRUDENTIAL BORROWING: OTHER 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Playground refurbishment / enhancement - creation of 12 flagship parks within the borough.	360	360	360	0	Andrew Murphy
2	Develop new workshop facilities at Oliver Close / St. Clements Way - Adapt and change of use of existing Council owned building into a fully equipped, staffed and dedicated vehicle workshop to support the refuse collection and LGV fleet.	158	0	0	0	Andrew Murphy
3	Purchase of replacement reusable environmental containers for household waste recycling	55	55	55	55	John Gilford
4	Improvements to staff facility at Westley Heights Langdon Hills. Sink/drainage, lighting and electrics do not conform to Health and Safety standards.	20	0	0	0	Andrew Murphy
5	Replacement plant and equipment	1,306	974	785	0	Geoff Gladwin
Total bids per year		1,899	1,389	1,200	55	

CAPITAL RECEIPTS: 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Orsett Heath pavilion and Recreational area - refurbishment to encourage its greater use. *	55	0	0	0	Simon Black
2	Blackshots playing field pavilion - refurbishment to encourage its greater use.	110	0	0	0	Simon Black
3	Tennis court resurfacing	55	28	0	0	Simon Black
4	South Ockendon and Recreational area - great benefit to the local community and beyond. **	55	0	0	0	Simon Black
5	To upgrade the smoke detector units in dwellings and in sheltered accommodation	100	100	0	0	Chris Stratford
6	Village Halls - Implement the recommendations arising from the fire risk assessments undertaken at 14 village halls. These in the main focus on replacement fire alarms, fire-rated roller shutters and DDA compliant emergency exit ramps.	108	163	0	0	Simon Black
7	Replace microwave transmission equipment at Garrison, River and Marine court - Purfleet	24	0	0	0	Chris Stratford
8	To refurbish all bin store fire suppression equipment	165	165	140	0	Chris Stratford
9	Disabled Facility Grants programme ***	800	900	900	900	Chris Stratford
10	Private Sector Housing - Decent homes programme	250	300	400	0	Chris Stratford
11	To upgrade the soil and waste stacks in the low rise flats	66	66	66	0	Chris Stratford
Total bids per year		1,788	1,722	1,506	0	

Notes

* Total Scheme £0.165m. Remainder funded by £0.150m grant

** Total Scheme £0.455m. Remainder funded by £0.400m grant

*** Estimated Government grant allocation of £0.402m

SUPPORTED BORROWING: LOCAL TRANSPORT 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
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None Submitted

EARMARKED RESOURCES: LOCAL TRANSPORT 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
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None Submitted

SUPPORTED BORROWING: EDUCATION 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Access Initiatives (DDA Compliance)	140	140	140	140	Colin Stewart
	Total bids per year	140	140	140	140	

EARMARKED RESOURCES: EDUCATION 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Quarry Hill Amalgamation and Rebuild	500	3,500	3,500	250	Colin Stewart
2	Tilbury Manor Amalgamation and Rebuild	500	3,500	3,500	250	Colin Stewart
3	Thameside Amalgamation Works	400	0	0	0	Colin Stewart
4	Chafford Primary Schools (Tudor Court/Warren) Expansion	500	1,500	65	0	Colin Stewart
5	Aveley Primary School Expansion	500	17	0	0	Colin Stewart
6	New Purfleet Primary School	0	500	3,500	3,750	Colin Stewart
7	New South Stifford/Chafford Hundred Primary School	0	500	3,500	3,750	Colin Stewart
8	Purchase of Walker's Lane	0	4,000	0	0	Colin Stewart
9	Primary Condition Works	400	400	400	400	Colin Stewart
10	Secondary Condition Works	400	400	400	400	Colin Stewart
11	Emergency Condition Works	50	50	50	50	Colin Stewart
12	Emergency Health and Safety Works	50	50	50	50	Colin Stewart
13	Other Properties Condition	250	250	250	250	Colin Stewart
14	LEA Co-ordinated Voluntary Aided Programme (LCVAP)	190	0	0	0	Colin Stewart
15	Devolved Formula Capital (DFC)	1,300	0	0	0	Colin Stewart
16	School Organisation	200	4,000	4,000	1,000	Colin Stewart
17	Beacon Hill Relocation	0	4,000	4,000	2,000	Colin Stewart
18	Ormiston Park Academy	10,000	1,600	400	0	Colin Stewart
Total bids per year		15,240	24,267	23,615	12,150	

EARMARKED RESOURCES: HOUSING GENERAL FUND 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Disabled Facility Grants Programme	402	402	402	402	Chris Stratford
2	Private Sector Housing – Decent homes programme	100	0	0	0	Chris Stratford
Total bids per year		502	402	402	402	

EARMARKED RESOURCES: OTHER GENERAL FUND 2011/2012

Rank	Description	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	Lead Officer
1	Orsett Heath pavilion and recreational area – refurbishment to encourage its greater use. *	150	0	0	0	Simon Black
2	South Ockendon and recreational area – great benefit to the local community and beyond. **	400	0	0	0	Simon Black
3	Wide Area Network Development ***	300	0	0	0	Nigel Byatt
4	Replacement Human Resources and Payroll self service system ****	50	350	100	0	Lindsey Francklin
Total bids per year		900	350	100	0	

Notes

- * Total Scheme £0.165m. Remainder funded by £0.055m capital receipts
** Total Scheme £0.455m. Remainder funded by £0.055m capital receipts
*** Total Scheme £1.0m. Remainder funded by £0.7m prudential borrowing
**** Total Scheme £1.0m, Match funded by prudential borrowing - £0.5m